EXHIBIT R-2, RDT&E Budget Item Justification						DATE:	
						Februar	y 2004
APPROPRIATION/BUDGET ACTIVITY				R-1 ITEM NOMEN	CLATURE		
RESEARCH DEVELOPMENT TEST & EVALUATION, NAV	Y / BA-6			0605853N/Manage	ment, Technical a	nd International Sup	port
COST (\$ in Millions)	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Total PE Cost	50.482	30.901	31.407	32.544	32.833	34.070	33.736
3039 CHENG	32.130	12.242	11.563	14.230	14.689	15.475	14.886
0149 International Cooperative RDT&E	1.808	1.864	1.669	1.714	1.756	1.797	1.838
9263 Combating Terrorism Wargaming Research	1.157	1.236	0.000	0.000	0.000	0.000	0.000
1767 Naval War College/Center for Naval Warfare Studies	2.896	2.98	2.376	2.539	2.495	2.658	2.622
3025 Capital Asset Management System	0	0	4.055	2.038	1.598	1.598	1.598
2221 Assessment Program	12.491	12.579	11.744	12.023	12.295	12.542	12.792
Quantity of RDT&E Articles	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Defense Emergency Response Funds (DERF) Funds: N/A

A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

Project 3039 funds the Assistant Secretary of the Navy for Research, Development and Acquisition, ASN (RDA), Chief Engineer (CHENG) to develop and implement architecture-based systems engineering processes, methods and tools that assure integrated and interoperable systems are delivered to the fleet. This project provides the mission-oriented technical basis for implementing capability-based acquisition management within the Department of Navy to engineer and field Navy and Marine Corps combat systems, weapon systems, and command, control, communication, computer, intelligence, surveillance and reconnaissance (C4ISR) programs that must operate as a family-of-systems (FoS) or system-of-systems (SoS) acquisition programs and systems. The focus of this project is on identifying the functions, relationships, and connections between systems at both the force and unit level and across warfare mission areas and components and encompasses four key elements: System and Technical Architectures and Interoperability Assessments to provide the framework for making engineering decisions by warfighting capability at the FoS/SoS level and to establish acquisition portfolios that deliver that capability based on the integration and interoperability requirements. Large-Scale Systems Engineering processes and system engineering integrated product teams to support consistent engineering and investment decision-making across Navy and Marine Corps programs within capability-based acquisition portfolios. Naval Collaborative Engineering Environment development and implementation as a DoN enterprise resource where all ASN (RDA) CHENG integration and interoperability information will be managed electronically to enable collaboration and decision support among Fleet organizations, Program Executive Offices, Program Managers, Systems Commands, prime contractors, Resource/Warfare Sponsors and Comptroller organizations. DoN Standards, Policies and Guidelines and core ASN (RDA) engineering and technical staff to recommend investment decision

Project 0149 provides program management, execution, and support to implement a broad range of cooperative naval research and development (R&D) initiatives with allied and friendly nations. Potential cooperative programs are pursued to fulfill established operational requirements, enhance U.S./allied interoperability and standardization, obtain unique foreign technologies, and reduce U.S. developmental and production costs.

Project 1767 provides Naval War College (NWC) research activities that serve as a focal point, stimulus and major source of strategic and campaign thought within the Navy. These efforts generate strategy and campaign alternatives, provide for evaluation through wargaming methodologies and provide recommendations to the Chief of Naval Operations (CNO) and fleet commanders regarding the formulation and execution of strategy.

R-1 SHOPPING LIST - Item No.148

Exhibit R-2, RDTEN Budget Item Justification (Exhibit R-2, page 1 of 31)

CLASSIFICATION:

EXHIBIT R-2, RDT&E Budget Item Justification		DATE:
EXHIBIT N-2, ND rac budget item sustification		February 2004
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATUR	
RESEARCH DEVELOPMENT TEST & EVALUATION, NAVY / BA-6	Program Element (PE) No.	and Name
A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION (Cont.):		
Project 0149, Combatting Terrorism Wargaming Research: The Naval War College, Newport, RI will conduct a se scenarios to counter those threats.	eries of wargames and resear	rch projects to identify potential terrorist threats and develop
Project 2221, Assessment Program, provides analytical and management support to the Planning segment of the New recommendations to Chief of Naval Operations (CNO) and assists in structuring follow-on OPNAV analyses. This Concept of Operations (CONOPS) analysis, and Chief of Naval Operations Program Analysis Memoranda (CPAM) the Navy's top leadership regarding the integration of all Navy warfare and support requirements. This program Warfighting Capability Assessment (JWCA) process, Joint Requirements Oversight Council (JROC), Joint Requirement and analytical methodologies that assist in evaluating Navy programs and provides technical leadership for the analytical methodologies.	project supports the independ assessments, which provide a provides the Navy input to ments Board (JRB), and Join	dent analysis of annual Mission Capability Packages (MCP), analytical underpinnings/basis for programmatic decisions of the Vice Chairman Joint Chiefs of Staff (VCJCS) led Joint t Review Panel (JRP). Assessment program develops tools
Project 3025, Increase begining in FY 2005 for ASN(FM&C) Capital Asset Management system in support of DON's Defense Department financial statements.	"Mid-Range Plan", which was	designed to realize OSD's goal of achieving a clean audit of

CLASSIFICATION:

E Project Justification								DATE: February 2004	
TION/BUDGET ACTIVITY PROGRAM ELEMENT NUMBER AND NAME PROJECT NUMBER AND NAME							-		
RDT&E, N /	BA-6	0605853N/Manage	ement, Technical ar	nd International Sup	port	3039 CHENG			
COST (\$ in Millions)		FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	
Project Cost		32.130	12.242	11.563	14.230	14.689	15.475	14.886	
RDT&E Articles Qty									

A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

Project 3039 funds the Assistant Secretary of the Navy for Research, Development and Acquisition, ASN (RDA), Chief Engineer (CHENG) to develop and implement architecture-based systems engineering processes, methods and tools that assure integrated and interoperable systems are delivered to the fleet. This project provides the mission-oriented technical basis for implementing capability-based acquisition management within the Department of Navy to engineer and field Navy and Marine Corps combat systems, weapon systems, and command, control, communication, computer, intelligence, surveillance and reconnaissance (C4ISR) programs that must operate as a family-of-systems (FoS) or system-of-systems (SoS) acquisition programs and systems. The focus of this project is on identifying the functions, relationships, and connections between systems at both the force and unit level and across warfare mission areas and components and encompasses four key elements: System and Technical Architectures and Interoperability Assessments to provide the framework for making engineering decisions by warfighting capability at the FoS/SoS level and to establish acquisition portfolios that deliver that capability based on the integration and interoperability requirements. Large-Scale Systems Engineering processes and system engineering integrated product teams to support consistent engineering and investment decision-making across Navy and Marine Corps programs within capability-based acquisition portfolios. Naval Collaborative Engineering Environment development and implementation as a DoN enterprise resource where all ASN (RDA) CHENG integration and interoperability information will be managed electronically to enable collaboration and decision support among Fleet organizations, Program Executive Offices, Program Managers, Systems Commands, prime contractors, Resource/Warfare Sponsors and Comptroller organizations. DoN Standards, Policies and Guidelines and core ASN (RDA) engineering and technical staff to recommend investment decision

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justification			DATE:
			February 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND N	IAME
RDT&E, N / BA-6	0605853N/Management, Technical and International Spt	3039 CHENG	
B. A		_	

B. Accomplishments/Planned Program

	FY 03	FY 04	FY 05	
System/Tech Architectures and Interoperability Asses	7.200	4.400	4.100	

FY 2003 ACCOMPLISHMENTS:

Completed initial architectures for six PR05 Mission Capability Packages (Strike, Theater Air Missile Defense, Undersea Warfare, Battleforce Command and Control, Information, Surveillance and Reconnaissance and Expeditionary Warfare). Completed 27 mission level Capability Evolution Descriptions for PR05: Sea Strike (11), Sea Shield (6), Sea Basing (2), FORCEnet (8). Completed the pilot interoperability assessment (Strike) and methodology (Link 16). Initiated guidelines to develop the DoN Integrated Architecture and Family of System (FOS) architectures.

FY 2004 PLAN:

Establish FOS architecture framework for System Engineering Integrated Product Teams (SE IPTs) and ASN (RDA) directed acquisition programs. Assess architectures for consistency within and across pillar architectures and joint integrated architecture guidelines. Establish and manage configuration of the Naval Common System Functions List. Develop Coalition Integrated Air Picture architectural drawings.

FY 2005 PLAN:

Continue FOS architecture products for System Engineering Integrated Product Teams (SE IPTs) and ASN (RDA) directed acquisition programs. Continue architectures assessments for consistency within and across pillar architectures and joint integrated architecture guidelines. Manage configuration updates to the Naval Common System Functions List. Update Coalition Integrated Air Picture architectural drawings.

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EXHIBIT R-2a, RDT&E Project Justification			DATE:
			February 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND N	AME
RDT&E, N / BA-6	0605853N/Management, Technical and International Spt	3039 CHENG	

B. Accomplishments/Planned Program

	FY 03	FY 04	FY 05	
Naval Collaborative Engineering Environment	3.569	1.518	1.522	

FY 2003 ACCOMPLISHMENTS:

Expanded the Decision Support System to support OPNAV for PR05, Systems Command Sea Power 21 Leads, Commander Fleet Forces Command, NETWARCOM. Developed Integrated Engineering Environment analysis tools, integrated databases and network support. Developed a pilot Interoperability Data Management and Analysis capability. Established authoritative database for initial executable architecture models.

FY 2004 PLAN:

Extend and evolve Descision Support System interface design. Develop and implement technological enhancements to Integrated Engineering Environment networks, systems engineering tools and databases. Implement Interoperability Data Management and Analysis on selected acquisition programs. Provide data resources for acquisition portfolio executable architecture models.

FY 2005 PLAN:

Implement Decision Support Systems interface designs. Promote system-of-system design and integrtion with accessible Integrated Engineering Environment networks, systems engineering tools and databases. Assess and expand implementation of Interoperability Data Management and Analysis on selected acquisition programs. Extend and enhance data resources for acquisition portfolio architecture models.

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justification	on			DATE: February 2004
PPROPRIATION/BUDGET ACTIVITY	TION/BUDGET ACTIVITY PROGRAM ELEMENT NUMBER AND NAME PROJECT NUMBE		PROJECT NUMBER AND	
DT&E, N / BA-6	0605853N/Management, Ted	chnical and Internationa		
. Accomplishments/Planned Program				
	FY 03	FY 04	FY 05	
Large Scale Systems Engineering Processes	5.561	3.300	3.100	
	interoperability assessments for sy	stem performance com	pliance on selected programs	n Performance Document development for Surface vith acquisition milestone review decisions. Establish

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EXHIBIT R-2a, RDT&E Project Justification			DATE:
			February 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND N	AME
RDT&E, N / BA-6	0605853N/Management, Technical and International Spt	3039 CHENG	

B. Accomplishments/Planned Program

	FY 03	FY 04	FY 05	
Standards, Policy, Guidelines, Core Staff	4.800	3.024	2.841	

FY 2003 ACCOMPLISHMENTS:

Provided engineering and technical staff to lead and manage integration and interoperability acquisition priorities and processes across the Department of Navy. Developed and implemented DoN integration and interoperability policy and standards. Recommended investment decisions and program priorities to the Assistant Secretary of the Navy for Research, Development and Acquisition. Provided DoN guidance to the Chief of Naval Operations, Secretary of Navy, Office of the Secretary of Defense and Joint Chief staffs.

FY 2004 PLAN:

Provide engineering and technical staff to lead and manage integration and interoperability acquisition priorities and processes across the Department of Navy. Develop and implement DoN integration and interoperability policy and standards. Recommend investment decisions and program priorities to the Assistant Secretary of the Navy for Research, Development and Acquisition. Provide DoN guidance to the Chief of Naval Operations, Secretary of Navy, Office of the Secretary of Defense and Joint Chief staffs.

FY 2005 PLAN:

Provide engineering and technical staff to lead and manage integration and interoperability acquisition priorities and processes across the Department of Navy. Develop and implement DoN integration and interoperability policy and standards. Recommend investment decisions and program priorities to the Assistant Secretary of the Navy for Research, Development and Acquisition. Provide DoN guidance to the Chief of Naval Operations, Secretary of Navy, Office of the Secretary of Defense and Joint Chief staffs.

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justifica	lion			DATE: February 2004
PPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBE	R AND NAME PRO	DJECT NUMBER AND	
DT&E, N / BA-6	0605853N/Management, Techn	nical and International Spt 3039		
. Accomplishments/Planned Program	FY 03	FY 04	FY 05	T
Single Integrated Air Picture - Tier 2	11.000	0	0	
and lessons learned.	is of the functional and performance all	ocated baselines on approved	and proposed change	s. Provide design, cost, and benefit trades, metrics

CLASSIFICATION:

XHIBIT R-2a, RDT&E Project Justification				DATE:	ary 2004
PPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME		PROJECT NUMBER AND		al y 2004
DT&E, N / BA-6	0605853N/Management, Technical and International	Spt	3039 CHENG		
C. PROGRAM CHANGE SUMMARY:					
Funding:	FY 2003 F	Y 2004	FY 2005		
Previous President's Budget: (FY 04 Pres Controls	33.063	12.432	11.549		
Current BES/President's Budget (FY04/05 Control		12.242	11.563		
Total Adjustments	-0.933	-0.190	0.014		
Summary of Adjustments					
FY 03 BTR	-0.322				
FY 03 SBIR adjustment	-0.105	-0.182			
Congressional Undistributed Adjustments	-0.409				
Other program adjustments	-0.097	-0.008			
Subtotal	-0.933	-0.190	0.014		
Schedule: "Not Applicable."					
Technical: "Not Applicable."					

CLASSIFICATION:

EXHIBIT R-2a, R	DT&E Project Justification			DATE:	
					February 2004
APPROPRIATION/B		PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND NA	AME	
RDT&E, N /	BA-6	0605853N/Management, Technical and International Spt	3039 CHENG		
D. OTHER P	ROGRAM FUNDING SUMMARY:				
PE06038	 <u>a. & Name</u> B2N Combat Systems Integration Systems First Systems Engine Tactical Command System 	eering			
E. ACQUISIT	ION STRATEGY: * Not Applicable				
	RFORMERS: **				
No perforr	ner in this PE received more than 15% of the prog	gram or \$10 million.			

CLASSIFICATION:

UNCLASSIFIED

EXHIBIT R-2a, RDT&E Project Justification						DATE:	
						Februa	ry 2004
APPROPRIATION/BUDGET ACTIVITY		PROJECT NUMBER AND NAME					
RDT&E, N / BA-6				0149 International	Cooperative RDT&	E	
COST (\$ in Millions)	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Project Cost	1.808	1.864	1.669	1.714	1.756	1.797	1.838
RDT&E Articles Qty							

A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

This project provides program management, execution, and support to implement a broad range of cooperative Naval Research and Development (R&D) initiatives with allied and friendly nations. Potential cooperative programs are pursued to fulfill established operational requirements, enhance U.S./allied interoperability and standardization, obtain unique foreign technologies, and reduce U.S. developmental and production costs. Such efforts result in:

- 1. Development and negotiation of approximately 50 International RDT&E Agreements annually with allied and friendly nations.
- 2. Execution of over 300 information exchange annexes.
- 3. Participation in armaments cooperation for including the Conference of NATO Armaments Directors groups (e.g., the NATO Naval Armaments Group), Senior National Representative (SNR) meetings and the Technical Cooperative Program (TCP).
- 4. Participation in the Engineering and Scientist Exchange Program (ESEP).

R-1 SHOPPING LIST - Item No.148

UNCLASSIFIED

Exhibit R-2a, RDTEN Project Justification (Exhibit R-2a, page 11 of 31)

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justification			DATE:
			February 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND N	AME
RDT&E, N / BA-6	0605853N/Management, Technical and International Spt	ve RDT&E	

B. Accomplishments/Planned Program

	FY 03	FY 04	FY 05
DoN Participation	1.808	1.864	1.669

Brief Description of DoN Participation.

FY 2003 ACCOMPLISHMENTS:

Continued to support Department of Defense (DoN) participation at SNR conferences with allies for harmonization of requirements and identification of potential collaboration R&D projects. Continued to support DoN participation in U.S./allied data exchange conferences to identify foreign technologies and R&D projects in which the Navy may desire to collaborate, as well as ongoing efforts to initiate/revise/terminate Data Exchange Agreements (DEAs) to target new technologies and expand, where appropriate, to include exchanges with Former Soviet Union (FSU) countries.

Continued to update and maintain the DoN data bases for drafting, negotiating, managing and tracking of proposed International Agreements (IAs) for "high leverage/high payoff" R&D technology base cooperative projects with key allies and friendly nations. Provided support to Acquisition Integrated Product Team (IPTs) in evaluating international cooperative alternatives in development of DoN programs as well as support to the Office of Secretary of Defense (OSD) International Cooperative Opportunities Group (ICOGs) regarding DoN requirements and initiatives.

Navy participation in the ESEP was two engineers. Continued to conduct post-assignment analysis of scientists/engineers to better target assignments with emerging technologies and programs at foreign research establishments.

FY 2004 PLANS:

Continue to support DoN participation at SNR conferences with allies for harmonization of requirements and identification of potential collaborative R&D projects.

Continue to support DoN participation in U.S./allied data exchange conferences to identify foreign technologies and R&D projects in which the Navy may desire to collaborate as well as ongoing efforts to initiate/revise/terminate DEAs to target new technologies and expand, where appropriate, to include exchanges with FSU countries.

Continue to update and maintain the DoN data bases for drafting, negotiating, managing and tracking of proposed IAs for "high leverage/high payoff" R&D technology base cooperative projects with key allies and friendly nations. Provide support to Acquisition IPTs in evaluating international cooperative alternatives in development of DoN programs as well as support to OSD ICOGs regarding DoN requirements and initiatives.

Increase the level of Navy participation in the ESEP to approximately four scientists/engineers. Continue to conduct post-assignment analysis of scientists/engineers to better target assignments with emerging technologies and programs at foreign research establishments.

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justifi	cation		DATE:
			February 2004
PPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND NAM	
DT&E, N / BA-6	0605853N/Management, Technical and International	Spt 0149 International Cooperative F	RDT&E
Accomplishments/Planned Program (Con	t.)		
Continue to support DoN participation in U- going efforts to initiate/revise/terminate DEA Continue to update and maintain the DoN of projects with key allies and friendly nations. OSD ICOGs regarding DoN requirements a Maintain a level of Navy participation in the	NR conferences with allies for harmonization of requirements an S./allied data exchange conferences to identify foreign technologies to target new technologies and expand, where appropriate, to latabases for drafting, negotiating, managing, and tracking of property of provide support to Acquisition IPTs in evaluating international and initiatives. ESEP at approximately four scientists/engineers. Continue to and programs at foreign research establishments.	gies and R&D projects in which the N o include exchanges with FSU countri oposed IAs for "high leverage/high pa cooperative alternatives in developm	avy may desire to collaborate as well as on- ies. yoff" R&D technology base cooperative ent of DoN programs as well as support to

CLASSIFICATION:

HIBIT R-2a, RDT&E Project Justificati	on					DATE:	February 2004
PROPRIATION/BUDGET ACTIVITY	PROGRAM E	LEMENT NUMBER	AND NAME		PROJECT NUMBER AND	L D NAME	rebruary 2004
T&E, N / BA-6		anagement, Technica			0149 International Coope		
C. PROGRAM CHANGE SUMMARY:		anagement, redinite	ar and internation	onar opt	0140 International Goope	Idilyo ND I dE	
C. FROGRAM CHANGE SUMMART.							
Funding:		FY 2003	FY 2004	FY 2005			
Previous President's Budget: (FY 04		1.859	1.889	1.975			
Current BES/President's Budget (FY0	05 Pres Controls)	1.808	1.864	1.669			
Total Adjustments		-0.051	-0.025	-0.306			
Summary of Adjustments							
Misc. Adjustments		-0.051	-0.025	-0.306			
Subtotal		-0.051	-0.025	-0.306			
Schedule:							
Not Applicable.							
Technical:							
Not Applicable.							

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justification			DATE:
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND NA	February 2004
RDT&E, N / BA-6			
RDIGE, N / BA-0	0605853N/Management, Technical and International Spt	10149 International Cooperativ	e RDT&E
D. OTHER PROGRAM FUNDING SUMMARY:			
Line Item No. & Name Navy Related RDT&E: PE 0603790N (NATO Cooperative Research and Development)			
NON-Navy Related RDT&E PE 0605130D (Foreign Comparative Testing)			
E. ACQUISITION STRATEGY: * Not Applicable.			
F. MAJOR PERFORMERS:			
No performer in the PE received more than 15% of the program	n or \$10 million.		
* Not required for Budget Activities 1,2,3, and 6			

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EXHIBIT R-2a, RDT&E Project Justification							DATE:	
							Februa	ry 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEM	ENT NUMBER AND	NAME		PROJECT NUMBE	R AND NAME		
RDT&E, N / BA-6	0605853N/Management, Technical and International Support 1767 Naval War College			ollege/Strategic Stu	idies Support			
COST (\$ in Millions)	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	
Project Cost	2.896	2.980	2.376	2.539	2.495	2.658	2.622	
RDT&E Articles Qty								

A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

Naval War College (NWC) research activities serve as a focal point, stimulus, and major source of strategic and campaign thought within the Navy. These efforts generate strategy and campaign alternatives, provide for evaluation through wargaming methodologies, and provide recommendations to the Chief of Naval Operations (CNO) and fleet commanders regarding the formulation and execution of strategy.

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EXHIBIT R-2a, RDT&E Project Justification			DATE:
			February 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND N	AME
RDT&E, N / BA-6	0605853N/Management, Technical and International Spt	1767 Naval War College/Str	ategic Studies Support

B. Accomplishments/Planned Program

	FY 03	FY 04	FY 05
Strategic Studies	1.675	1.700	1.464

Brief Description of Strategic Studies. NWC conducts research in strategic studies in response to taskings from the Secretary of the Navy (SECNAV), CNO and combatant commanders, and hosts the activities of the CNO's Strategic Studies Group (SSG) which is a select group of Senior Naval officers appointed annually by the CNO to conduct an in-depth study in a subject selected by the CNO.

FY 2003 ACCOMPLISHMENTS:

Conducted strategic studies in response to SECNAV, CNO and combatant commander tasking in such areas as maritime strategy, decision support, and direct fleet support.

FY 2004 PLANS:

Continue to conduct strategic studies in response to SECNAV, CNO and combatant commander tasking in such areas as maritime strategy, decision support, and direct fleet support.

FY 2005 PLANS:

Continue to conduct strategic studies in response to SECNAV, CNO and combatant commander tasking in such areas as maritime strategy, decision support, and direct fleet support.

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justification			DATE:
			February 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND N	AME
RDT&E, N / BA-6	0605853N/Management, Technical and International Spt	ategic Studies Support	

B. Accomplishments/Planned Program (Cont.)

	FY 03	FY 04	FY 05
Naval Wargaming Support	1.101	1.158	0.788

Brief Description of Naval Wargaming Support. As the nation's premier defense wargaming center, NWC conducts 50 - 60 major wargames annually, culminating in the annual Global War Game which involves several hundred participants from DoD, other government agencies and academe exploring a major scenario involving military, political and economic impacts.

FY 2003 ACCOMPLISHMENTS:

Conducted major wargames culminating in annual Global War Game, including maintenance and upgrade of Enhanced Naval Wargaming System and implementation of distributed gaming capability for wargames and Fleet Battle Experiments.

FY 2004 PLANS:

Continue to conduct major wargames culminating in annual Global War Game, including maintenance and upgrade of Enhanced Naval Wargaming System and implementation of distributed gaming capability for wargames and Fleet Battle Experiments.

FY 2005 PLANS:

Continue to conduct major wargames culminating in annual Global War Game, including maintenance and upgrade of Enhanced Naval Wargaming System and implementation of distributed gaming capability for wargames and Fleet Battle Experiments.

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justification			DATE:
			February 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND N	IAME
RDT&E, N / BA-6	0605853N/Management, Technical and International Spt	1767 Naval War College/Str	ategic Studies Support

B. Accomplishments/Planned Program (Cont.)

	FY 03	FY 04	FY 05
NWC Student Research Projects	0.120	0.122	0.124

Brief Description of NWC Student Research Projects. Selected, top-performing NWC students are provided the opportunity to conduct advanced research projects under the direction of NWC research faculty, including extended research beyond the normal academic year provided under the Mahan Scholars Program.

FY 2003 ACCOMPLISHMENTS:

Provided for selected NWC students to conduct advanced research projects, including expanded opportunities for advanced research under the Mahan Scholars program.

FY 2004 PLANS:

Continue to provide for selected NWC students to conduct advanced research projects, including expanded opportunities for advanced research under the Mahan Scholars program.

FY 2005 PLANS:

Continue to provide for selected NWC students to conduct advanced research projects, including expanded opportunities for advanced research under the Mahan Scholars program.

CLASSIFICATION:

(HIBIT R-2a, RDT&E Project Justification					DATE:	February 2004
PROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMB	ER AND NAME		PROJECT NUMBER	AND NAME	rebluary 2004
DT&E, N / BA-6	0605853N/Management, Tech	nical and Internati	onal Spt	1767 Naval War Colle	ege/Strategic Studies	Support
C. PROGRAM CHANGE SUMMARY: Not Applic	cable					
Funding: Previous President's Budget: (FY04 Pres C Current BES/President's Budget (FY05 Pre Total Adjustments	FY 200: ontrols) 2.95 s Controls) 2.89 -0.05:	1 3.014 6 2.980	FY 2005 3.062 2.376 -0.686			
Summary of Adjustments						
Misc. adjustments Subtotal	-0.05 -0.05	5 -0.034 5 -0.034	-0.686 -0.686			
Schedule:						
Not Applicable.						
Technical:						
Not Applicable.						

(Exhibit R-2a, page 20 of 31)

CLASSIFICATION:

EXHIBIT R-2a, RDT&E	Project Justification			DATE:
				February 2004
APPROPRIATION/BUDGE		PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND N	
RDT&E, N /	BA-6	0605853N/Management, Technical and International Sp	ot 1767 Naval War College/Str	ategic Studies Support
D. OTHER PROGRA	AM FUNDING SUMMARY:			
Navy Related R Non-Navy Relat	DT&E: Not Applicable ed RDT&E: Not Applicable			
E. ACQUISITION S	TRATEGY:			
Not Applicable				
F. MAJOR PERFOR	RMERS:			
Not Applicable				

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EXHIBIT R-2, RDT&E Budget Item Justification							DATE:	
-							Februa	ry 2004
APPROPRIATION/BUDGET ACTIVITY					R-1 ITEM NOMEN			
RESEARCH DEVELOPMENT TEST & EVALUATION	ION, NAVY /	BA-6			9263 Combatting	Terrorism Wargamin	0605853N/Mgmt,	Tech. and Intl. Spt.
COST (\$ in Millions)	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	
Total PE Cost								
Project Unit A Number/Title 9263/Combatting Terrorism Wargaming Research	1.157	1.236	N/A	N/A	N/A	N/A	N/A	
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Defense Emergency Response Funds (DERF) Funds: Indentify DERF funds for the program/project by either inserting a resource line or by using a footnote immediately below the resource summary.

A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

Combatting Terrorism Wargaming Research: The Naval War College, Newport, RI will conduct a series of wargames and research projects to identify potential terrorist threats and develop scenarios to counter those threats.

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justification							DATE:	
							Februa	ry 2004
APPROPRIATION/BUDGET ACTIVITY	APPROPRIATION/BUDGET ACTIVITY PROGRAM ELEMENT NUMBER AND NAME PROJECT NUMBER AND NAME							
RDT&E, N / BA-6	0605853N/Manage	ement, Technical ar	nd International Spt		2221 Assessment	Program		
COST (\$ in Millions)	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	
Project Cost	12.491	12.579	11.744	12.023	12.295	12.542	12.792	
RDT&E Articles Qty	4	4	4					

A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

Project 2221, Assessment Program, provides analytically based assessment of Capability Sponsors' Products, campaign analysis support for OPNAV, and overarching Planning, Programming and Budgeting Execution (PPBE) analysis and guidance. The program provides analytically based decision recommendation to the Chief of Naval Operations (CNO) and assists in structuring follow-on OPNAV analyses. The assessment Program also provides capability-based analyses of the complex naval warfare and support requirements and the need to integrate them fully with efficient application of scare resources and the warfighting Mission Capability Packages (MCP) of the N6/7 Naval Capability Development Plans (NDCP). This project supports the independent analysis of annual MCP, Concept of Operations (CONOPS) analysis, and Chief of Naval Operations Investment Strategy assessments, all of which prove analytical underpinnings/basis for programmatic decisions of the Navy's top leadership regarding the integration of all Navy warfare and support requirements. This program provides the Navy input to the Vice Chairman, Joint Chiefs of Staff (VCJCS) - led Joint Warfighting Capability Assessment (JWCA) process, Joint requirements Oversight Council (JROC), Joint requirements Board (JRB), and Joint Review Panel Board (JRP). The Assessment Program develops tools and analytical methodologies that assist in evaluating Navy programs and provides technical leadership for the analysis functional area of Naval Modeling and Simulation.

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justification			DATE:
			February 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND N	AME
RDT&E, N / BA-6	0605853N/Management, Technical and International Spt	2221 Assessment Program	

B. Accomplishments/Planned Program

	FY 03	FY 04	FY 05	
Navy Standard Scenarios	1.225	1.230	1.232	

FY 2003 PLANS:

Developed, updated and maintained detailed level Navy Standard scenarios based on Defense Planning Guidance. Developed Alternative Scenarios in Support of Quadrennial Defense Review (QDR), Joint Studies, and Navy Resource Analyses.

FY 2004 PLANS:

Continue to develop, update and maintain detailed level Navy Standard scenarios based on Defense Planning Guidance. Develop Alternative Scenarios in Support of Quadrennial Defense Review (QDR), Joint Studies, and Navy Resource Analyses.

FY 2005 PLANS:

Continue to develop, update and maintain detailed level Navy Standard scenarios based on Defense Planning Guidance. Develop Alternative Scenarios in Support of Quadrennial Defense Review (QDR), Joint Studies, and Navy Resource Analyses.

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justification			DATE:
			February 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND N	AME
RDT&E, N / BA-6	0605853N/Management, Technical and International Spt	2221 Assessment Program	

B. Accomplishments/Planned Program

	FY 03	FY 04	FY 05	
Assessment of Capability Sponsors' Products	2.188	2.254	2.321	

FY 2003 PLANS:

Capability Sponsors' Products. Collaborative assessment with capability sponsors. Proactively participated in Capability Sponsors' Integrated Processing Teams (IPTs). Presented opposing, analytically-based points of view. Performed analytically-based decision recommendations to CNO for both warfighting and support areas. Developed CNO Investment Strategy recommendations and performed assessments and developed the Chief of Naval Operations Program Analysis Memoranda (CPAM). Assessed capability sponsor products for senior leadership decision forums. Verification, Validation & Accreditation (VV&A) of warfare/performance/pricing models. Assessed all results relating to Sea Enterprise initiatives and led where appropriate (Skunkworks, LOE review, etc).

FY 2004 PLANS:

Continue Capability Sponsors' Products. Collaborative assessment with capability sponsors. Proactively participate in Capability Sponsors' Integrated Processing Teams (IPTs). Present opposing, analytically-based points of view. Perform analytically-based decision recommendations to CNO for both warfighting and support areas. Develop CNO Investment Strategy recommendations and perform assessments and develop the Chief of Naval Operations Program Analysis Memoranda (CPAM). Assess capability sponsor products for senior leadership decision forums. Verification, Validation & Accreditation (VV&A) of warfare/performance/pricing models. Assess all results relating to Sea Enterprise initiatives and lead where appropriate (Skunkworks, LOE review, etc).

FY 2005 PLANS:

Contine Capability Sponsors' Products. Collaborative assessment with capability sponsors. Proactively participate in Capability Sponsors' Integrated Processing Teams (IPTs). Present opposing, analytically-based points of view. Perform analytically-based decision recommendations to CNO for both warfighting and support areas. Develop CNO Investment Strategy recommendations and perform assessments and develop the Chief of Naval Operations Program Analysis Memoranda (CPAM). Assess capability sponsor products for senior leadership decision forums. Verification, Validation & Accreditation (VV&A) of warfare/performance/pricing models. Assess all results relating to Sea Enterprise initiatives and lead where appropriate (Skunkworks, LOE review, etc).

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justification			DATE:
			February 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND N	AME
RDT&E, N / BA-6	0605853N/Management, Technical and International Spt 2221 Assessment Program		

B. Accomplishments/Planned Program

	FY 03	FY 04	FY 05	
Campaign Analysis and Modeling	6.032	5.957	4.960	
Database Architecture - Modeling and Simulation	1.623	1.672	1.722	

FY 2003 PLANS:

Developed and maintained common baselines from which campaign excursions and mission-level analyses are executed. Identified, developed, and improved data and modeling. Led Navy's participation in OSD/Joint Staff analytic Agenda, baseline development, and collection of data. Provided path and structure for coordination across the Navy. Brokered agreed-upon assumptions, CONOPS, scenarios and data.

FY 2004 PLANS:

Continue to develop and maintain common baselines from which campaign excursions and mission-level analyses are executed. Identify, develop, and improve data and modeling. Lead Navy's participation in OSD/Joint Staff analytic Agenda, baseline development, and collection of data. Provide path and structure for coordination across the Navy. Broker agreed-upon assumptions, CONOPS, scenarios and data.

FY 2005 PLANS:

Continue to develop and maintain common baselines from which campaign excursions and mission-level analyses are executed. Identify, develop, and improve data and modeling. Lead Navy's participation in OSD/Joint Staff analytic Agenda, baseline development, and collection of data. Provide path and structure for coordination across the Navy. Broker agreed-upon assumptions, CONOPS, scenarios and data.

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justification			DATE:
			February 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND N	AME
RDT&E, N / BA-6	0605853N/Management, Technical and International Spt	2221 Assessment Program	

B. Accomplishments/Planned Program (Cont.)

	FY 03	FY 04	FY 05	
OSD/Joint Staff Study Analysis & Assessment	1.423	1.466	1.509	

FY 2003 PLANS

Led Joint requirements Oversight Council (JROC), Joint Capabilities Board (JCB), Functional Capabilities Board (FCB), and Joint Warfighting Capabilities Assessment (JWCA) participation. Led Requirements and Acquisition for OPNAV. Coordinated/led Navy role in DPG, PDM, JWCA, QDR, and DSB studies. Promoted and defended Navy POM. Provided participation in OSD and Joint Staff analysis assessment and provide structure for coordination across the Navy.

FY2004 PLANS

Continue to lead Joint requirements Oversight Council (JROC), Joint Capabilities Board (JCB), Functional Capabilities Board (FCB), and Joint Warfighting Capabilities Assessment (JWCA) participation. Lead Requirements and Acquisition for OPNAV. Coordinate/lead Navy role in DPG, PDM, JWCA, QDR, and DSB studies. Promote and defend Navy POM. Provide participation in OSD and Joint Staff analysis assessment and provide structure for coordination across the Navy.

FY2005 PLANS

Continue to lead Joint requirements Oversight Council (JROC), Joint Capabilities Board (JCB), Functional Capabilities Board (FCB), and Joint Warfighting Capabilities Assessment (JWCA) participation. Lead Requirements and Acquisition for OPNAV. Coordinate/lead Navy role in DPG, PDM, JWCA, QDR, and DSB studies. Promote and defend Navy POM. Provide participation in OSD and Joint Staff analysis assessment and provide structure for coordination across the Navy. Establish and manage authoritative data repository by locating best quality data for M&S for use by OPNAV and Navy-Wide organizations. Create an analytic infrastructure of data of forces, units, equipment, data, Read and Blue CONOPS. Continue to coordinate/support Joint Analytical Model Improvement Program (JAMIP).

CLASSIFICATION:

XHIBIT R-2a, RDT&E Project Justification						DATE:	February 2004
PPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEM	PROGRAM ELEMENT NUMBER AND NAME PROJECT NUMBER AND N			AME		
RDT&E, N / BA-6 0605853N/Management, Technical			and International Spt 2221 Assessment Program				
C. PROGRAM CHANGE SUMMARY:							
Funding:		FY 2003	FY 2004	FY 2005			
FY04 President's Budget		12.446	12.901	13.126			
FY05 President's Budget		12.491	12.579	11.744			
Total Adjustments		0.045	-0.322	-1.382			
Summary of Adjustments							
FY 03 BTR		1.000					
FY03 SBIR Assessment		-0.290					
Sec 8094: Management Improvements			-0.034				
Sec 8029: FFRDC Reduction			-0.178				
Sec 8126: Efficiencies/Revised Econor	nic Assumptions		-0.110				
Misc. Adjustments		-0.665	0.000	-1.382			
Subtotal		0.045	-0.322	-1.382			
Schedule: Not Applicable							
Technical: Not Applicable							

CLASSIFICATION:

EXHIBIT R-2a, RDT&	E Project Justification			DATE:
				February 2004
APPROPRIATION/BUDG		PROGRAM ELEMENT NUMBER AND NAME	PROJECT NUMBER AND NA	AME
RDT&E, N /	BA-6	0605853N/Management, Technical and International Spt	2221 Assessment Program	
D. OTHER PROGI	RAM FUNDING SUMMARY:			
Not Applicable	•			
E. ACQUISITION ST	DATECY: *			
E. ACQUISITION 31	RATEGI.			
Not Applicable	•			
* Not required for	Budget Activities 1,2,3, and 6			

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justification							DATE:	
							Februa	ry 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEM	ENT NUMBER ANI	D NAME		PROJECT NUMBE	R AND NAME		
RDT&E, N / BA-6	0605853N/Management, Technical and International Spt Capital Asset Management System			agement System				
COST (\$ in Millions)	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	
Project Cost			4.055	2.038	1.598	1.598	1.598	
RDT&E Articles Qty								

A. MISSION DESCRIPTION AND BUDGET ITEM JUSTIFICATION:

Capital Asset Management System

Funding is provided for ASN(FM&C) Capital Asset Management system in support of DON's "Mid-Range Plan", which was designed to realize OSD's goal of achieving a clean audit of Defense Department financial statements.

CLASSIFICATION:

EXHIBIT R-2a, RDT&E Project Justificat	ion			DATE: February 2004
APPROPRIATION/BUDGET ACTIVITY	PROGRAM ELEMENT NUME	BER AND NAME	PROJECT NUMBER AND	
RDT&E, N / BA-6	0605853N/Management, Tecl			
B. Accomplishments/Planned Program (Cont.)			prijosas Gapitai / toost mailag	gonieni Gyotoni
Conital Asset Management System	FY 03	FY 04	FY 05	
Capital Asset Management System			4.055	
statement line item deficiencies; combines mar	nual and system leveraged corrective Equipment, Defense Travel System,	e actions including perform	ming internal assessments to	ve, the plan: addresses all "known" major financial o resolve the deficiencies; assumes timely nates costs based on a rough order of magnitude